Company name: Ube Industries, Ltd. Representative: Michio Takeshita

President and Representative Director

Security code: 4208 (shares listed on First Section of

Tokyo Stock Exchange and Fukuoka

Stock Exchange)

Contact: Yasuko Sakamoto

General Manager, IR/PR Department

Tel: +81-3-5419-6110

Ube Industries Announces Changes to Representative Directors

TOKYO, February 28, 2011 — Ube Industries, Ltd., has announced that the company's Board of Directors decided today on the following changes to its representative directors.

1. Reason for Change

Adoption of new director organization effective as of April 1, 2011.

2. Incoming and Outgoing Representative Director

<u>Name</u> <u>New Position</u> <u>Current Position</u>

Newly appointed as a Representative Director

Akinori Furukawa Representative Director, Vice- Director and Senior Managing

President and Executive Officer Executive Officer

Stepping down as a Representative Director

Kazuhiko Okada Director Representative Director, Vice-

President and Executive Officer

3. Appointment Date

April 1, 2011