

## Main Group Company Locations

- **UBE MAXELL CO., LTD.**  
1, Koizumi, Oyamazaki-cho, Otokuni-gun, Kyoto 618-8525  
Phone: +81-75-275-3455 Fax: +81-75-957-2366  
Manufacture/sales of separator films for lithium-ion batteries
- **MU Ionic Solutions Corporation**  
1-1 Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8251  
Phone: +81-3-6748-7148 Fax: +81-3-3286-1416  
Manufacture/sale/development of electrolytes for lithium-ion batteries
- **UBE (Shanghai) Ltd.**  
Room 2403#, Shanghai International Trade Centre, Yan'an West Road 2201#, Changning District, Shanghai 200336, China  
Phone: +86-21-6273-2288 Fax: +86-21-6273-3833  
Sales of Ube Industries products in China and purchase of materials
- **UBE TAIWAN CO.,LTD.**  
Room 303, 3F, No.205, Dunhua N.Rd., Taipei 105, Taiwan  
Phone: +886-2-8712-7600 Fax: +886-2-8712-7608  
Sales of chemicals in Taiwan and purchase of materials
- **UBE México S. de R.L. de C.V.**  
Blvd. Manuel Ávila Camacho #76 (Quadro Corporativo), Oficina 304, Col. Lomas de Chapultepec, Miguel Hidalgo, CDMX, C.P. 11000. Mexico  
Phone: +52-55-2120-8149  
Sales of chemicals in Mexico and purchase of materials
- **UBE Latin America Servicios Ltda.**  
Rua Iguatemi, 192-13th Floor, Room 134, CEP 01451-010, Itaim Bibi, Sao Paulo, SP, Brazil  
Phone: +55-11-3078-5424 Fax: +55-11-3078-8532  
Sales of UBE Group products in Central and South America as well as purchase of materials
- **UBE Industries India Private Ltd.**  
Office No.-304, 3rd Floor, Time Tower, M.G Road, Sector-28, Gurgaon 122001, Haryana, India  
Phone: +91-124-422-7801 Fax: +91-124-422-7801  
Sales of UBE Group products in India
- **Lotte Ube Synthetic Rubber SDN. BHD**  
PLO 8, Jalan Nibong 1,Tanjung Langsat Industrial Estate, 81700 Pasir Gudang, Johor Malaysia.  
Phone: +60-7253-8888 Fax: +60-7252-0332  
Manufacture/sales of polybutadiene rubbers
- **UBE SCIENTIFIC ANALYSIS LABORATORY, INC.**  
#501 Shimbashi Ekimae Building No. 1, 2-20-15, Shimbashi, Minato-ku, Tokyo 105-0004  
Phone: +81-3-6280-6983 Fax: +81-3-6280-6985  
Analysis of organic, inorganic, and high polymer compounds, evaluation of physical properties, analysis and consulting of surfaces, local, and ultra-fine analysis as well as consulting

### ■ Construction Materials

- **Ube Material Industries, Ltd.**  
5F Ube Industries Building, 8-1 Aioi-Cho, Ube, Yamaguchi 755-0043  
Phone: +81-836-31-0156 Fax: +81-836-21-9778  
Manufacture/sales of seawater magnesia, magnesium hydroxide, quicklime, slaked lime, and other materials
- **Ube-Mitsubishi Cement Corporation**  
Ochanomizu Kyoun Building, 2-2, Kanda Surugadai, Chiyoda-ku, Tokyo 101-0062  
Phone: +81-3-3518-6670 Fax: +81-3-3518-6685  
Sales of cement, soil stabilizing cement, slag powder, and other materials
- **Ube Construction Materials Sales Co., Ltd.**  
6F East Shinagawa, 1-6-34, Konan, Minato-ku, Tokyo 108-0075  
Phone: +81-3-5781-7510 Fax: +81-3-5781-7521  
Sales of ready-mixed concrete, building materials and other construction materials
- **Sanshin Tsusho Co., Ltd.**  
2-12-8 Shibadaimon, Minato-ku, Tokyo 105-0012  
Phone: +81-3-3434-0821 Fax: +81-3-3434-0825  
Sales of construction and engineering materials as well as contractor of construction work, civil services, and interior construction
- **Kanto Ube Holdings Co., Ltd.**  
6F Estage Osaki Building, 3-5-2, Osaki, Shinagawa-ku, Tokyo 141-0032  
Phone: +81-3-5759-7715 Fax: +81-3-5759-7732  
Manufacture/sales of ready-mixed concrete, rental of equipment for ready-mixed concrete, and administrative outsourcing
- **Kansai Ube Co., Ltd.**  
4-2-23, Kaigan-dori Minato-ku, Osaka-shi, Osaka 552-0022  
Phone: +81-6-4395-9300 Fax: +81-6-4395-9301  
Manufacture/sales/transport of ready-mixed concrete
- **Ube Shipping & Logistics, Ltd.**  
1-5-5, Minato-machi, Ube, Yamaguchi 755-0027  
Phone: +81-836-34-1181 Fax: +81-836-34-1183  
Domestic shipping and harbor transportation, containers, trading company, engineering construction business, and industrial waste collection and transportation business

- **Hagimori Industries, Ltd.**  
525-125, Okiube, Ube, Yamaguchi 755-0001  
Phone: +81-836-31-1678 Fax: +81-836-21-4554  
Manufacture/Sales of ready-mixed concrete, concrete piles, and other materials
- **UBE Construction Materials Co., Ltd.**  
Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-0023  
Phone: +81-3-5419-6206 Fax: +81-3-5419-6265  
Manufacture/sales of interior and exterior lining materials, water-resistant materials, self-leveling materials, plastering materials, structural components, and construction materials.
- **Daikyo Kigyo Co., Ltd.**  
56, Toinosawa, Hiraizumi, Hiraizumi-cho, Nishiiwai-gun, Iwate 029-4102  
Phone: +81-191-34-2131 Fax: +81-191-34-2135  
Manufacture/sales of ready-mixed concrete and concrete secondary products as well as the sales of cement
- **UBE Singapore Pte., Ltd.**  
150 Beach Road, 20-05, Gateway West, Singapore 189720  
Phone: +65-6291-9363 Fax: +65-6293-9039  
Sales of Ube Industries products in Southeast Asia and purchase of materials
- **Nantong UBE Concrete Co., Ltd.**  
No.30 Zhongtian Road, Nantong, Economic & Technological Development Zone, Nantong Jiangsu, China  
Phone: +86-513-8535-5222 Fax: +86-513-8535-5221  
Manufacture/sales of ready-mixed concrete and new types of construction materials as well as ready-mixed concrete technology consulting
- **Ube Industries Consulting, Ltd.**  
3897-2, Higashisue, Ube, Yamaguchi 759-0206  
Phone: +81-836-44-1170 Fax: +81-836-44-1173  
Geological study, exploration, and analysis, study, measurement, and design of civil structures, civil engineering (construction) consulting, special construction (landslides/filling of underground cavities), and GIS (Geological Information Search)

### ■ Machinery

- **Ube Machinery Corporation, Ltd.**  
1980, Okinoyama, Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-22-0072 Fax: +81-836-22-6457  
21F Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-6791  
Phone: +81-3-5419-6292 Fax: +81-3-5419-6296  
Manufacture, sales, service, and maintenance of industrial machinery, steel structures, and other types of industrial equipment
- **Ube Steel Co., Ltd.**  
1978-19, Okinoyama, Kogushi, Ube, Yamaguchi 755-0067  
Phone: +81-836-35-1300 Fax: +81-836-35-1331  
Manufacture/sales of cast iron, steel products, and rolled steel billets
- **T&U Electronics, Co., Ltd.**  
203-143, Ushiake, Yoshiwa, Ube, Yamaguchi 759-0134  
Phone: +81-836-62-1151 Fax: +81-836-62-1411  
Manufacture/sales of electrical and electronic control equipment
- **Fukushima, Ltd.**  
9-80, Mikawa Kita-machi, Fukushima-shi, Fukushima 960-8054  
Phone: +81-24-534-3146 Fax: +81-24-533-8318  
Design/manufacture/sales of marine, industrial, and recycling machinery
- **UBE Machinery Inc.**  
5700 S. State Street, Ann Arbor, MI 48108, U.S.A.  
Phone: +1-734-741-7000  
Manufacture, sales, installation, test-runs, and service support of molding machinery
- **UBE Machinery(Shanghai) Co., Ltd.**  
No.91, Futebei Road, Waigaoqiao Free Trade Zone, Pudong New Area, Shanghai 200131, China  
Phone: +86-21-5868-1633 Fax: +86-21-5868-1634  
Manufacture of molding machinery as well as sales, installation, test-runs, and service support of molding machinery and industrial machinery
- **UBE MACHINERY THAI CO., LTD.**  
24/11 Moo13 Tambon Rachathewa, Amphoe Bangphli, Samutprakarn 10540  
Phone: +66-2738-8077 Fax: +66-2738-8079  
Installation, diagnostics, maintenance, repair, and renovation of die casting machines, injection molding machines, and extrusion presses as well as sales of related devices
- **UBE Machinery India Private Limited**  
Unit No. 324, 324A, 3rd Floor, Spaze I Tech Park, Sector-49 Sohna Road, Gurgaon 122002 Haryana, India  
Phone: +91-124-455-1600 Fax: +91-124-455-1601  
Installation, test-runs, and service support of molding machinery

# UBE

## Corporate Profile

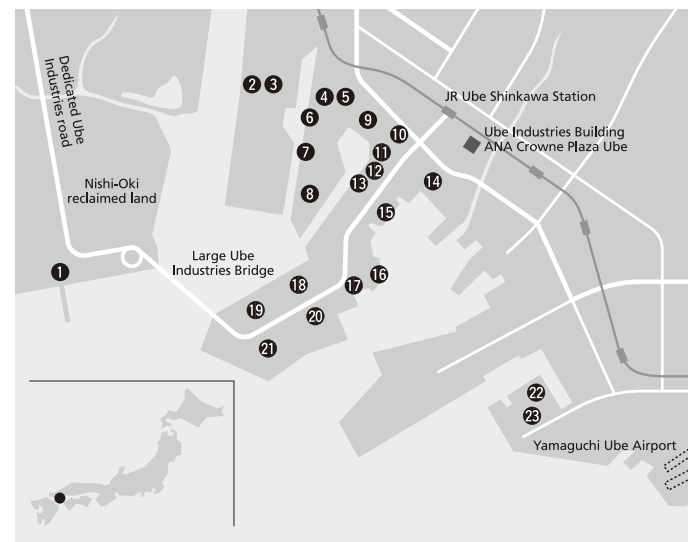
## Corporate Outline

- **Corporate Name**  
Ube Industries, Ltd.
- **Founded** June 1897
- **Consolidated** March 1942
- **Capital** 58.4 billion yen
- **Head Office Locations**  
<Tokyo Head Office>  
Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-8449  
Phone: +81-3-5419-6110 (General Affairs Dept.)  
Fax: +81-3-5419-6230  
<Ube Head Office>  
1978-96 Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-2111 (Ube Corporate Service Dept.)  
Fax: +81-836-21-2252
- **Employees (Consolidated)**  
10,897 (End of March 2021/Ube Industries and consolidated subsidizes 66 companies)
- (Non-consolidated)**  
3,318 (End of March 2021)

## History

- 1897 Okinoyama Coal Mine is established.
- 1914 Ube Shinkawa Iron Works is established.
- 1923 Ube Cement Production, Ltd. is established.
- 1933 Ube Nitrogen Industry, Ltd. is established.
- 1942 Ube Industries, Ltd. is established through amalgamation of the four foregoing companies.
- 1951 Central Research Laboratory (now Strategic Core Technology Research Laboratory, Pharmaceuticals Research Laboratory) is established.
- 1955 Isa Cement Factory is established.
- 1964 Kanda Cement Factory is established.
- 1967 Sakai Factory is established.
- 1971 Polybutadiene plant is built in Chiba. (now Chiba Petrochemical Factory)
- 1994 Spanish production location began operations.
- 1997 Ube Industries celebrates the 100th anniversary of business operations.  
Thai production location began operations.
- 1998 Ube-Mitsubishi Cement Corporation. (joint venture with Mitsubishi Materials Corporation) is established.
- 1999 Ube Machinery Corporation, Ltd. is established.
- 2017 Ube Industries celebrates the 120th anniversary of business operations.

## Locations of Main Operations in Ube District



- 1 Nishi-Oki Limestone Center
- 2 Ube-Fujimagari Factory
- 3 UBE-MC Hydrogen Peroxide
- 4 Ems-Ube (Lauro lactam factory)
- 5 Ube Chemical Factory (West district)
- 6 Meiwa Plastic Industries
- 7 MC FERTICOM
- 8 Ube Material Industries (1st Ube factory)
- 9 Strategic Core Technology Research Laboratory and Pharmaceuticals Research Laboratory
- 10 Ube Head Office (Building 1)
- 11 Ube Steel

- 12 Wholesale coal-fired power plant
- 13 In-house coal-fired power plant
- 14 Ube Chemical Factory (East district)
- 15 Ube Cement Factory
- 16 Okinoyama Limestone Center
- 17 Construction materials company/ Technical Development Center
- 18 Okinoyama Coal Center (1st coal storage yard)
- 19 Ube Material Industries (2nd Ube factory)
- 20 Ube Machinery Corporation
- 21 Okinoyama Coal Center (2nd coal storage yard)
- 22 Techno-UMG
- 23 Hagimori Industries

- Yamaguchi Ube Airport to Ube Head Office  
Approx. 15 min. by car
- JR Shin-Yamaguchi Station to Ube-Shinkawa Station  
Approx. 40 min. by express bus  
Approx. 50 min. by JR Ube Line

## ● UBE Group Business Areas

- **Chemicals**  
Basic chemicals (caprolactam/industrial chemicals/fertilizer), resin (nylon/ABS/polyethylene), synthetic rubber, polyimide, ceramics, separation membranes, electronic components, battery materials, fine chemicals, semi-conductor and electronic related materials (high-purity chemicals/optical telecommunication related materials), novel drug discovery and contract manufacturing
- **Construction Materials**  
Cement and ready-mixed concrete, resource recycling, limestone, construction materials, calcia and magnesia/Coal, power
- **Machinery**  
Molding machinery (die casting machines/injection molding machines/extrusion presses), industrial machinery (crushers/grinders/conveyors), bridges, and steel making

## ● Group Companies (Affiliate Companies)

142 companies including Chemicals, cement/construction materials, machinery, logistics, trading, real estate, information, and service companies (As of April 1, 2021)

## Board of Directors (As of April 1, 2021)

### Directors

Chairman of the Board  
Yuzuru Yamamoto  
President and Representative Director  
Masato Izumihara  
Representative Director  
Makoto Koyama  
Director  
Masayuki Fujii  
Outside Director  
Keikou Terui  
Outside Director  
Tetsuro Higashi  
Director, Audit and Supervisory Committee Member  
Atsushi Yamamoto  
Outside Director, Audit and Supervisory Committee Member  
Takashi Shoda  
Outside Director, Audit and Supervisory Committee Member  
Tadahiko Fukuhara

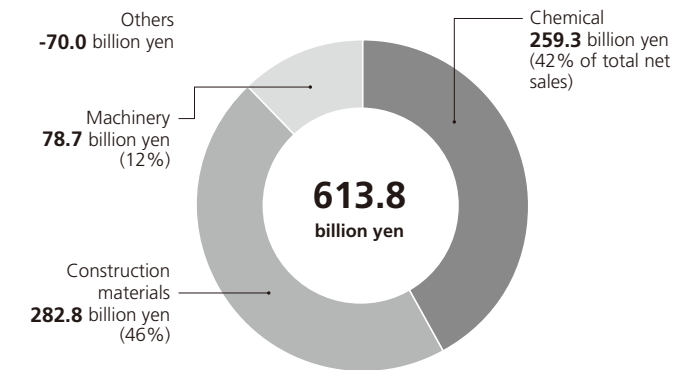
### Executive Officers

Chief Executive Officer  
Masato Izumihara\*  
Senior Managing Executive Officer  
Makoto Koyama\*  
Senior Managing Executive Officer  
Hideo Tamada  
Managing Executive Officer  
Yukio Hisatsugu  
Managing Executive Officer  
Genji Koga

Managing Executive Officer  
Masayuki Fujii\*  
Managing Executive Officer  
Yuki Nishida  
Managing Executive Officer  
Keiichi Nagata  
Senior Executive Officer  
Hiroshi Nishida  
Senior Executive Officer  
Hidetsune Miura  
Senior Executive Officer  
Yoshiaki Ito  
Senior Executive Officer  
Yuzo Hanamoto  
Senior Executive Officer  
Hisaaki Yokoo  
Senior Executive Officer  
Masayoshi Ota  
Executive Officer  
Masarou Suehiro  
Executive Officer  
Bruno de Bièvre  
Executive Officer  
Shigeru Ouchi  
Executive Officer  
Mitsuo Ono  
Executive Officer  
Hironori Miyauchi  
Executive Officer  
Watchara Pattananijirundorn  
Executive Officer  
Hiroaki Kojima  
Executive Officer  
Yoichi Funayama  
Executive Officer  
Futoshi Takase  
(Note) \*The person who holds the post of Director concurrently.

## Net Sales

● **Net Sales (Consolidated)** (April 2020 to March 2021/Ube Industries and consolidated subsidizes 66 companies)



## Business Locations

- **Tokyo Head Office**  
Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-8449  
Phone: +81-3-5419-6110 (Public Relations) Fax: +81-3-5419-6230
- **Ube Head Office**  
1978-96 Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-2111 (Ube Corporate Service Dept.)  
Fax: +81-836-21-2252
- **Nagoya Branch Office**  
Urbannet Nagoya Buliding, 1-1-10, Higashisakura, Higashi-ku, Nagoya, Aichi 461-0005  
Phone: +81-52-961-1371 (General Affairs) Fax: +81-52-961-1378
- **Osaka Branch Office**  
Dojima Avanza, 1-6-20 Dojima, Kita-ku, Osaka-shi, Osaka 530-0003  
Phone: +81-6-6346-1361 (General Affairs) Fax: +81-6-6346-1373
- **Strategic Core Technology Research Laboratory Pharmaceuticals Research Laboratory**  
1978-5, Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-0974 (General Affairs) Fax: +81-836-31-6571
- **Frontier Technology Research Laboratory**  
8-1, Goi-Minamikaigan, Ichihara, Chiba 290-0045  
Phone: +81-436-23-5151 (General Affairs) Fax: +81-436-23-5161
- **Osaka Research & Development Center**  
3-1, Chikko-Shinmachi, Nishi-ku, Sakai, Osaka 592-8543  
Phone: +81-72-243-5100 (General Affairs) Fax: +81-72-243-5150

- **Ube Chemical Factory**  
1978-10 Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-2112 (General Affairs) Fax: +81-836-31-2242
- **Chiba Petrochemical Factory**  
8-1, Goi-Minamikaigan, Ichihara, Chiba 290-8550  
Phone: +81-436-23-5111 (General Affairs) Fax: +81-436-22-5491
- **Sakai Factory**  
3-1 Chikko-Shinmachi, Nishi-ku, Sakai, Osaka 592-8543  
Phone: +81-72-243-5100 (General Affairs) Fax: +81-72-243-5150
- **Ube-Fujimagari Factory**  
2575, Fujimagari, Ube, Yamaguchi 755-0057  
Phone: +81-836-31-5858 (General Affairs) Fax: +81-836-34-0472
- **Ube Cement Factory**  
1978-2 Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-0111 (Operations) Fax: +81-836-34-2875
- **Isa Cement Factory**  
4768, Isa, Isa-cho, Mine, Yamaguchi 759-2222  
Phone: +81-837-52-1212 (Operations) Fax: +81-837-52-1750
- **Kanda Cement Factory**  
7, Nagahama-machi, Kanda-cho, Miyako-gun, Fukuoka 800-0311  
Phone: +81-93-434-2111 (Operations) Fax: +81-93-434-0179
- **Okinoyama Coal Center**  
1980-29, Okinoyama, Kogushi, Ube, Yamaguchi 755-8633  
Phone: +81-836-31-5971 Fax: +81-836-31-5985

## Main Group Company Locations

- **Chemicals**
- **UBE Chemicals (Asia) Public Company Limited**  
18th Floor Sathorn Square Office Tower, 98 North Sathorn Road, Silom, Bangrak, Bangkok 10500, Thailand  
Phone: +66-2206-9300 Fax: +66-2206-9316  
Manufacture/sales of caprolactam, ammonium sulfate, and nylon 6 compound
- **Techno-UMG Co.,Ltd.**  
Shiodome Sumitomo Building, 1-9-2, Higashi-Shimbashi, Minato-ku, Tokyo 105-0021  
Phone: +81-3-6218-3860 Fax: +81-3-6218-3875  
Manufacture/sales of ABS resins and ABS polymer compounds
- **UBE-MARUZEN POLYETHYLENE Co., Ltd.**  
Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-6791  
Phone: +81-3-5419-6164 Fax: +81-3-5419-6249  
Manufacture/sales/development of low-density polyethylene and HAO-LLDPE
- **MC FERTICOM Co., Ltd.**  
4F Koujimachi Koyo Building, 1-10, Kouji-machi, Chiyoda-ku, Tokyo 102-0083  
Phone: +81-3-3263-8530 Fax: +81-3-3263-8539  
Manufacture/sales of fertilizers and seedling soil as well as sales of ammonium sulfate
- **THAI SYNTHETIC RUBBERS COMPANY LIMITED**  
18th Floor Sathorn Square Office Tower, 98 North Sathorn Road, Silom, Bangrak, Bangkok 10500, Thailand  
Phone: +66-2206-9300 Fax: +66-2206-9315  
Manufacture/sales of polybutadiene rubbers
- **UBE EXSYMO CO., LTD.**  
5F Sumitomo Seimei Nihonbashi-Tomizawa-cho Building, 9-19, Nihonbashi-Tomizawa-cho, Chuo-ku, Tokyo 103-0006  
Phone: +81-3-6667-2411 Fax: +81-3-6667-2433  
Manufacture/sales of resin products, synthetics, composite materials, and materials for optical communication
- **UBE America Inc.**  
38777 Six Mile Road, Suite 400, Livonia, MI 48152, USA  
Phone: +1-248-869-0050 Fax: +1-248-869-0059  
Sales of chemicals in North America and purchase of materials
- **Ube Film, Ltd.**  
1020, Onoda, Sanyo Onoda, Yamaguchi 756-0866  
Phone: +81-836-88-0111 Fax: +81-836-89-0005  
Manufacture/sales of plastic-film products
- **TSRC-UBE (NANTONG) CHEMICAL INDUSTRIAL CO., LTD.**  
No.33 Tong Wang Road, Nantong Economic & Technological Development Zone, Nantong Jiangsu, China  
Phone: +86-513-8599-9040 Fax: +86-513-8599-9999  
Manufacture/sales of polybutadiene rubbers
- **Meiwa Plastic Industries, Ltd.**  
1988-20, Kogushi, Ube, Yamaguchi 755-0067  
Phone: +81-836-22-9211 Fax: +81-836-29-0100  
Manufacture/sales of phenolic resins
- **UBE Europe GmbH**  
Immermannstr. 65B, D-40210 Düsseldorf, Germany  
Phone: +49-211-178830 Fax: +49-211-3613297  
Sales of chemicals in Europe and purchase of materials
- **UBE-MC Hydrogen Peroxide, Ltd.**  
20F Seavance North Building, 1-2-1, Shibaura, Minato-ku, Tokyo 105-6791  
Phone: +81-3-5419-6340 Fax: +81-3-5419-6342  
Manufacture/sales of hydrogen peroxide
- **UBE Corporation Europe, S.A.U.**  
Poligono Industrial El Serrallo S/N 12100, Grao de Castellon, Spain  
Phone: +34-964-738000 Fax: +34-964-280013  
European management holding company
- **Ube Electronics (Wuxi) Co., Ltd.**  
No.B-1, Mechanical Industrial Park, Wuxi National Hi & New Tech Industrial Development Zone, Wuxi 214028, Jiangsu, China  
Phone: +86-510-8521-1117 Fax: +86-510-8521-8652  
Manufacture/sales of corrugated plastic and electronic devices for telecommunication equipment
- **UBE KOREA Co., Ltd.**  
2nd Floor, Donghoon tower, 317, Teheran-ro, Gangnam-gu, Seoul, 01651, Korea  
Phone: +82-2-557-7590 Fax: +82-2-557-7592  
Sales of chemicals in Korea and purchase of materials