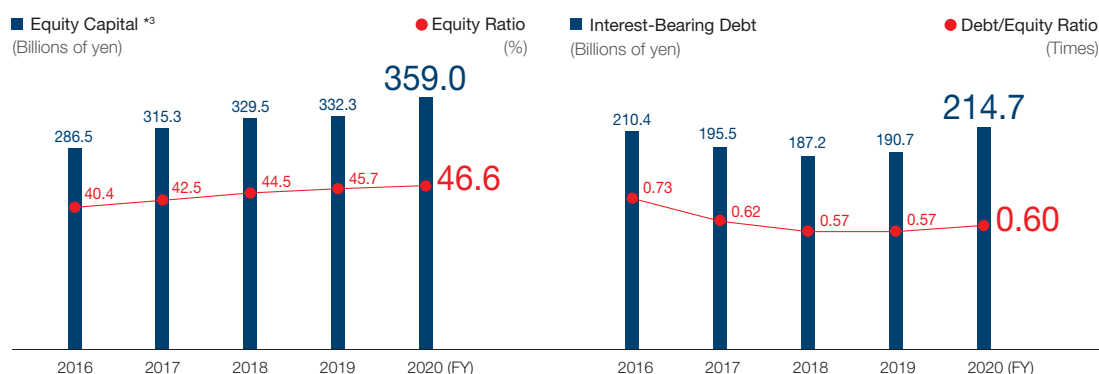
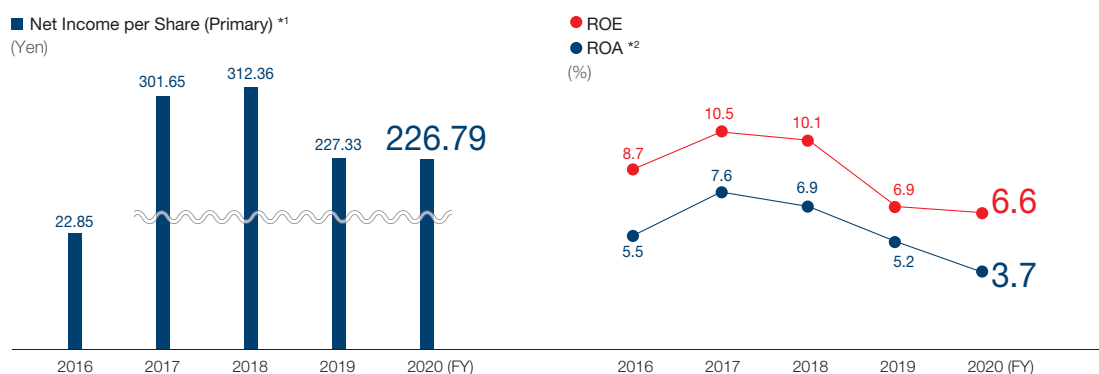
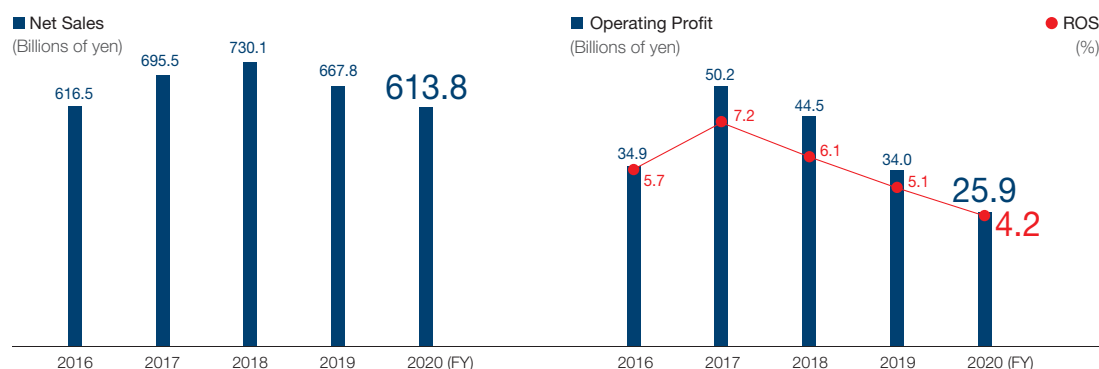


Consolidated Financial and Non-Financial Highlights

Financial Highlights

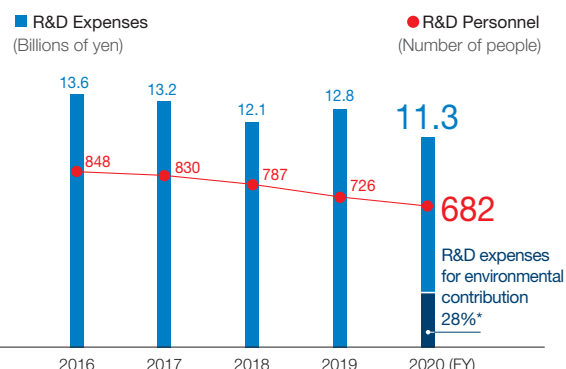
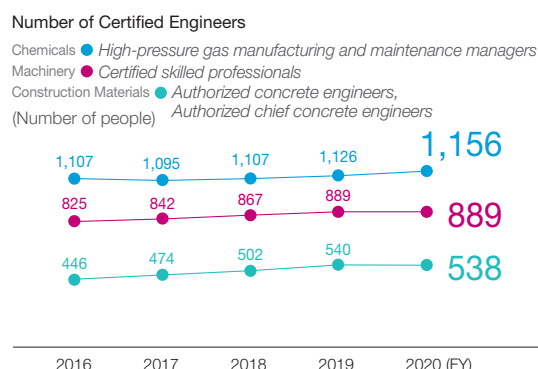
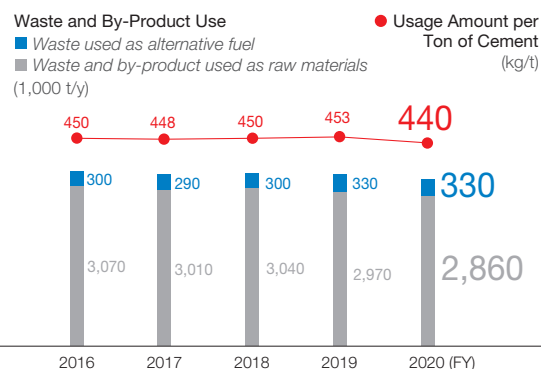
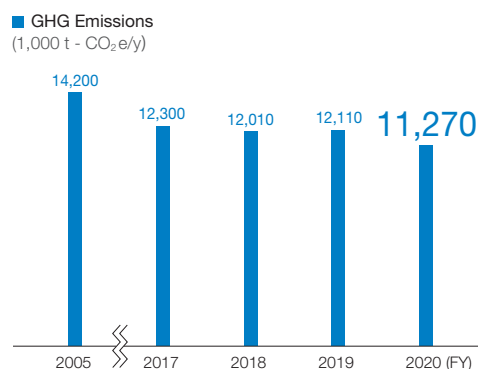


Notes: 1. The Company consolidated every 10 shares into one share, effective October 1, 2017.
 2. ROA = (Operating profit + Interest and dividend income + Share of profit of entities accounted for using equity method) / Average total assets
 3. Equity capital = Net assets – Share subscription rights – Non-controlling interests

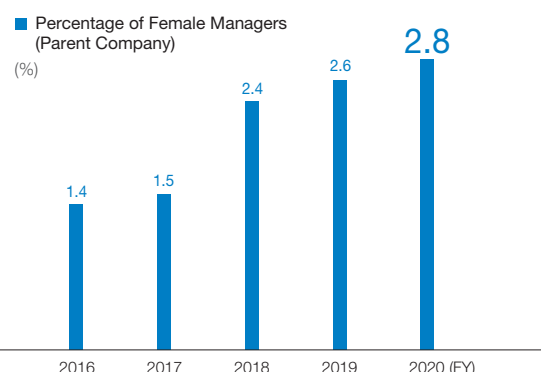
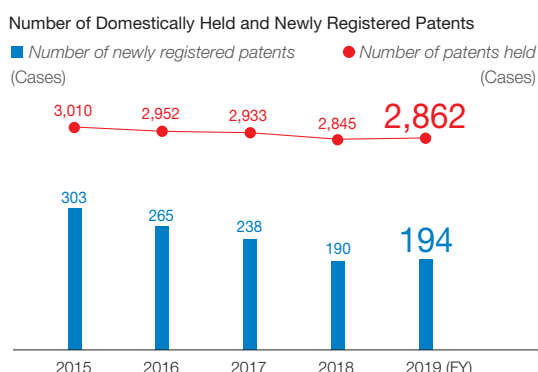
Topics for Fiscal 2020

Year	Month	Category	Topic
2020	April	Corporate	Endorsed recommendations of the Task Force on Climate-related Financial Disclosures (TCFD)
		Chemicals	Announced decision to begin manufacturing and supplying intermediates for antiviral drug Avigan® Tablet
2020	July	R&D	New Energy and Industrial Technology Development Organization (NEDO) selected "Research and Development of an Accelerated Mineral Carbonation Process Utilizing Calcium in Industrial Wastes" as a commissioned R&D project
2020	August	R&D	NEDO commissioned Ube Industries and Nagoya University to develop advanced separation technology for composite plastics
		Machinery	Reorganized injection molding machine business, while the Nagoya Factory commenced operations
2020	September	R&D	NEDO accepted "Integrated Electrochemical Systems for Scalable CO ₂ Conversion to Chemical Feedstocks" for the Moonshot Research and Development Program
		R&D	NEDO commissioned "Development of Hybrid Recycle Process of Multilayer Plastic Film through Liquid Phase Reaction" as an advanced research project
		R&D	NEDO commissioned Ube Industries and partners to conduct an R&D project into Data-Driven Integrated Biomanufacturing Management Systems

Non-Financial Highlights



* Consisted of 13% from the reduction of GHG emissions and 15% from other factors



- Construction Materials Ube Industries and Mitsubishi Materials Corporation signed a definitive agreement to integrate cement and related businesses

- October**
- Chemicals Ube Industries absorbed Ube Ammonia Industry, Ltd.
 - Chemicals Ube Industries and Mitsubishi Chemical Corporation jointly established MU Ionic Solutions Corporation to engage in the electrolyte business, including for lithium-ion rechargeable batteries
 - Chemicals Signed an agreement with JGC Corporation to license the process to gasify and chemically recycle waste plastics
 - Chemicals Second polycarbonate diol (PCD) production facility started operations in Thailand

- December**
- Chemicals Decided to expand the plant for biphenyltetracarboxylic dianhydride (BPDA), a raw material for polyimide monomer

- 2021 March**
- Chemicals Ube Industries agreed with several companies to jointly develop supplies and build fueling stations for ammonia marine fuel in Japan
 - Chemicals New separator facility started operations