

Consolidated 10-Year Financial Summary

Ube Industries, Ltd. and Consolidated Subsidiaries
For the years ended March 31

Results of Operations

(Millions of yen)

Breakdown of Net Sales by Reportable Segments

	Chemicals ¹	(Chemicals & Plastics)	(Specialty Chemicals & Products)	Pharmaceutical ²	Construction Materials	Machinery ³	Energy & Environment ²	Others	Elimination & Corporate
2012	—	231,026	64,368	11,186	209,155	72,575	62,518	25,911	(38,086)
2013	—	219,368	61,111	11,452	208,364	71,310	68,769	25,294	(39,646)
2014	—	230,585	63,160	9,706	223,513	75,511	59,073	28,816	(39,854)
2015	—	215,419	63,288	7,819	222,419	78,956	66,771	33,242	(46,155)
2016	266,736	—	—	9,280	237,343	73,435	69,066	16,792	(30,902)
2017	258,364	—	—	10,975	227,236	71,668	59,782	12,520	(23,982)
2018	305,432	—	—	10,213	238,854	90,140	71,361	4,797	(25,223)
2019	314,984	—	—	10,129	250,250	97,264	75,853	4,935	(23,258)
2020	286,041	—	—	—	303,037	90,799	—	4,576	(16,561)
2021	259,380	—	—	—	282,855	78,727	—	3,117	(10,190)

(Millions of yen)

	Net sales	Cost of sales	Selling, general and administrative expenses	Operating profit	Non-operating income (loss) ⁴	Ordinary profit ⁴	Extraordinary items ⁴	Profit before income taxes	Profit attributable to owners of parent
2012	638,653	512,447	80,200	46,006	(5,198)	40,808	(3,213)	37,595	22,969
2013	626,022	517,769	78,291	29,962	(1,917)	28,045	(12,203)	15,842	8,265
2014	650,510	546,340	79,757	24,413	(5,722)	18,691	975	19,666	12,623
2015	641,759	538,983	78,629	24,147	(919)	23,228	(4,737)	18,491	14,649
2016	641,750	519,960	80,382	41,408	(1,788)	39,620	(11,967)	27,653	19,111
2017	616,563	500,642	80,961	34,960	(1,612)	33,348	(415)	32,933	24,185
2018	695,574	560,100	85,224	50,250	478	50,728	(5,728)	45,000	31,680
2019	730,157	600,301	85,305	44,551	3,302	47,853	(3,175)	44,678	32,499
2020	667,892	549,698	84,161	34,033	1,691	35,724	(5,360)	30,364	22,976
2021	613,889	509,327	78,660	25,902	(2,609)	23,293	(860)	22,433	22,936

Notes: 1. The Chemicals & Plastics segment and the Specialty Chemicals & Products segment were integrated into the Chemicals segment on April 1, 2015.

2. The Pharmaceutical segment was integrated into the Chemicals segment and the Energy & Environment segment was integrated into the Construction Materials segment on April 1, 2019.

3. The Machinery & Metal Products segment changed its name to the Machinery segment on April 1, 2016.

4. Based on Japanese GAAP

Financial Position

(Millions of yen)

	Assets				Liabilities and Net Assets			
	Total current assets	Total property, plant and equipment, net	Total investments and other assets	Total assets	Total current liabilities	Total long-term liabilities	(Non-controlling interests)	Total net assets
2012	284,417	313,949	66,599	664,965	267,391	173,167	24,472	224,407
2013	287,399	323,717	74,768	685,884	250,936	184,195	34,736	250,753
2014	296,538	332,416	71,761	700,715	257,958	177,402	23,077	265,355
2015	282,816	347,438	81,292	711,546	239,500	182,436	25,718	289,610
2016	276,925	323,800	79,058	679,783	233,256	156,905	22,463	289,622
2017	295,041	331,443	82,895	709,379	245,828	153,150	23,179	310,401
2018 ⁵	316,876	334,262	91,307	742,445	253,098	152,486	20,837	336,861
2019	315,699	331,316	93,271	740,286	226,063	159,671	24,406	354,552
2020	303,956	330,042	93,271	727,269	199,336	173,486	21,479	354,447
2021	331,727	331,223	106,760	769,710	200,440	188,635	21,075	380,635

General

	Per Share Data ⁶ (Yen)			Other Data						
	Net income, primary	Cash dividends applicable to the period	Net assets	Return on sales (ROS) (%)	Return on assets (ROA) ⁷ (%)	Return on equity (ROE) ⁸ (%)	Shares of common stock issued ^{6,9} (thousands)	Number of consolidated subsidiaries	Number of shareholders with voting rights	Number of employees
2012	22.85	5.00	198.41	7.2	7.2	11.9	1,007,030	67	55,407	11,081
2013	8.22	5.00	214.35	4.8	4.8	4.0	1,007,017	67	57,243	11,090
2014	12.16	5.00	228.51	3.8	3.6	5.5	1,059,897	65	58,873	11,225
2015	13.85	5.00	248.89	3.8	3.8	5.8	1,059,955	71	64,449	10,702
2016	18.06	5.00	251.90	6.5	6.5	7.2	1,060,090	68	52,977	10,764
2017	22.85	6.00	270.76	5.7	5.5	8.7	1,060,316	70	51,769	10,928
2018	301.65	75.00	3,002.86	7.2	7.6	10.5	105,244	70	44,758	10,799
2019	312.36	80.00	3,261.23	6.1	6.9	10.1	101,258	71	43,013	11,010
2020	227.33	90.00	3,287.73	5.1	5.2	6.9	101,318	69	44,732	10,890
2021	226.79	90.00	3,549.52	4.2	3.7	6.6	101,144	66	54,045	10,897

Notes: 5. We have restated financial position numbers for fiscal 2017 in line with a change in accounting standards.

6. The Company consolidated every 10 shares into one share, effective October 1, 2017.

7. ROA = (Operating profit + Interest and dividend income + Share of profit of entities accounted for using equity method) / Average total assets

8. ROE = Profit attributable to owners of parent / Average shareholders' equity

9. Share of common stock issued excluded treasury stock