# **Network**

(As of March 31, 2021)

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Net Sales

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#### Major Consolidated Subsidiaries

Business		Net Sales			
	Country	Currency	2019/3	2020/3	2021/3
Manufacture and sales of nylon, caprolactam, ammonium sulfate, and fine chemical products	Spain	EUR million	382.9	343.3	304.7
Manufacture and sales of nylon, caprolactam, and ammonium sulfate	Thailand	THB billion	13.3	9.1	8.2
Manufacture and sales of polybutadiene rubber	Thailand	THB billion	4.6	3.6	2.9
Manufacture and sales of 1,6-Hexanediol (HDL), 1,5-Pentanediol (PDL), and polycarbonate diol (PCD)	Thailand	THB billion	1.1	1.0	1.1
Manufacture and sales of plastic film products	Japan	JPY billion	9.8	9.8	9.4
Manufacture and sales of polypropylene molded products, fibers, and fiber-reinforced plastics	Japan	JPY billion	13.5	13.6	12.3
Manufacture and sales of magnesia clinker, quicklime, slaked lime, etc.	Japan	JPY billion	49.9	47.6	39.7
Domestic shipping, harbor transportation, shipping-agent services, and customs clearing	Japan	JPY billion	18.7	19.6	18.1
Sales of cement, ready-mixed concrete, building materials, etc.	Japan	JPY billion	63.8	58.2	64.6
Sales of building materials, public works materials, etc.	Japan	JPY billion	23.6	23.3	21.7
Manufacture and sales of ready-mixed concrete	Japan	JPY billion	13.0	13.4	14.3
Manufacture, sales, and construction of construction materials	Japan	JPY billion	10.6	10.7	10.2
Manufacture and sales of and services for molding machines, industrial machinery, and bridges, etc.	Japan	JPY billion	44.8	46.8	42.2
Manufacture and sales of cast iron and steel products and rolled steel billets	Japan	JPY billion	23.6	20.4	19.8
Manufacture and sales of and services for molding machines	U.S.A.	USD million	71.0	46.7	54.2
Manufacture of molding machines, and sales of and services for molding machines and industrial machinery	China	RMB million	177.2	144.4	117.4
	Manufacture and sales of nylon, caprolactam, ammonium sulfate, and fine chemical products  Manufacture and sales of nylon, caprolactam, and ammonium sulfate  Manufacture and sales of polybutadiene rubber  Manufacture and sales of 1,6-Hexanediol (HDL), 1,5-Pentanediol (PDL), and polycarbonate diol (PCD)  Manufacture and sales of plastic film products  Manufacture and sales of polypropylene molded products, fibers, and fiber-reinforced plastics  Manufacture and sales of magnesia clinker, quicklime, slaked lime, etc.  Domestic shipping, harbor transportation, shipping-agent services, and customs clearing  Sales of cement, ready-mixed concrete, building materials, etc.  Sales of building materials, public works materials, etc.  Manufacture and sales of ready-mixed concrete  Manufacture, sales, and construction of construction materials  Manufacture and sales of and services for molding machines, industrial machinery, and bridges, etc.  Manufacture and sales of cast iron and steel products and rolled steel billets  Manufacture and sales of and services for molding machines  Manufacture and sales of and services for molding machines	Manufacture and sales of nylon, caprolactam, ammonium sulfate, and fine chemical products  Manufacture and sales of nylon, caprolactam, and ammonium sulfate  Manufacture and sales of polybutadiene rubber  Thailand  Manufacture and sales of 1,6-Hexanediol (HDL), 1,5-Pentanediol (PDL), and polycarbonate diol (PCD)  Manufacture and sales of plastic film products  Japan  Manufacture and sales of polypropylene molded products, fibers, and fiber-reinforced plastics  Manufacture and sales of magnesia clinker, quicklime, slaked lime, etc.  Domestic shipping, harbor transportation, shipping-agent services, and customs clearing  Sales of cement, ready-mixed concrete, building materials, etc.  Sales of building materials, public works materials, etc.  Japan  Manufacture and sales of ready-mixed concrete  Japan  Manufacture, sales, and construction of 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### Major Equity-Method **Affiliates**

Company Name	Business	Country
Techno-UMG Co., Ltd.	Development, manufacture, and sales of ABS resin and ABS polymer alloy products	Japan
UBE-MARUZEN POLYETHYLENE Co., Ltd.	Development, manufacture, and sales of low-density polyethylene and HAO-LLDPE	Japan
Chiba Butadiene Industry Company, Limited	Manufacture and sales of butadiene	Japan
LOTTE UBE Synthetic Rubber SDN. BHD.	Manufacture and sales of polybutadiene rubber (synthetic rubber)	Malaysia
SUMaterials Co., Ltd.	Production of polyimide for substrates to be used in next-generation displays	Korea
UBE-MITSUBISHI CEMENT CORPORATION	Sales of cement, soil-stabilizing cement, slag, etc.	Japan